Brazil in context

11th largest economy:
GDP
USD 1.74 trillion

5th largest land area:
8,511,767 km²

6th largest population:
213.9 million people

11th largest FDI destination in 2021
USD 58 billion

Greatest biodiversity in the world:
More than 120 thousand species of invertebrates and approximately 8,930 vertebrate species

Clean energy system:
83% renewable sources

2nd largest global production of biofuels

Large forest coverage
58% of the national territory

7th largest FDI destination in 2021
USD 58 billion

Largest water reserve in the world
12% of world reserves

| 734 mammal species | 1,982 bird species | 732 reptile species | 973 amphibian species | 1,358 marine fish species |

Source: UNCTAD
The PPI Council is chaired by the Minister of Economy. The Special Secretary is the Executive Secretary of the PPI Council.
**PPI works as a hub for investments**

*Adds on efficiency and value to the process*
- Governance, coordination, monitoring and oversight
- Transparency, dialogue, credibility and predictability
- Well-designed projects
- Technical and legal framework enhancement
Main deliveries 2019/2022

134 auctions/projects

Expected Investments

USD 165.94 bi

Concession fees

USD 29.5 bi

Premise: Sustainable Development
Transportation projects
Assets auctioned/signed contracts (2019-2022)

<table>
<thead>
<tr>
<th>Transportation modes</th>
<th>Investments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Port terminals (31)</td>
<td>USD 754 million</td>
</tr>
<tr>
<td>Solids, liquids, general and containerized cargo</td>
<td></td>
</tr>
<tr>
<td>Airports (34)</td>
<td>USD 1.9 billion</td>
</tr>
<tr>
<td>Highways (6)</td>
<td>USD 5.9 billion</td>
</tr>
<tr>
<td>Railways (5)</td>
<td>USD 6.7 billion</td>
</tr>
<tr>
<td>Total (77)</td>
<td>USD 15.34 billion</td>
</tr>
</tbody>
</table>

USD 1 = BRL 5
## Energy, Mining and Oil & Gas projects
### Assets auctioned/signed contracts (2019-2022)

<table>
<thead>
<tr>
<th>Sectors</th>
<th>Investments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oil and gas (8)</td>
<td><strong>USD 124.74 billion</strong></td>
</tr>
<tr>
<td>Transfer of rights (Búzios and Itapu)</td>
<td><strong>USD 86.89 billion</strong></td>
</tr>
<tr>
<td>6th sharing round</td>
<td><strong>USD 29.34 billion</strong></td>
</tr>
<tr>
<td>16th and 17th concessions round</td>
<td><strong>USD 8.4 billion</strong></td>
</tr>
<tr>
<td>Open Acreage 2 auctions</td>
<td><strong>USD 96.2 million</strong></td>
</tr>
<tr>
<td>Energy - Generation (9)</td>
<td><strong>USD 5.3 billion</strong></td>
</tr>
<tr>
<td><strong>1,733 MWmedium</strong></td>
<td></td>
</tr>
<tr>
<td>Energy – Transmission (4)</td>
<td><strong>USD 3.16 billion</strong></td>
</tr>
<tr>
<td>Mining</td>
<td><strong>USD 89.2 million</strong></td>
</tr>
<tr>
<td>• CPRM (2)</td>
<td></td>
</tr>
<tr>
<td>• ANM (5)</td>
<td></td>
</tr>
<tr>
<td>Total (27)</td>
<td><strong>USD 133.2 billion</strong></td>
</tr>
</tbody>
</table>

**USD 1 = BRL 5**
## Other projects

Assets auctioned/signed contracts (2019-2022)

<table>
<thead>
<tr>
<th>Sector</th>
<th>Investments</th>
</tr>
</thead>
<tbody>
<tr>
<td>ICT – 5G (1)</td>
<td>USD 8.42 billion</td>
</tr>
<tr>
<td>Sanitation (9)</td>
<td>USD 8.30 billion</td>
</tr>
<tr>
<td>Public lighting (12)</td>
<td>USD 340 million</td>
</tr>
<tr>
<td>Parks for visitation (3)</td>
<td>USD 85.4 million</td>
</tr>
<tr>
<td>Fishery terminal (1)</td>
<td>USD 46 million</td>
</tr>
<tr>
<td><strong>Total (23)</strong></td>
<td><strong>USD 17.2 billion</strong></td>
</tr>
</tbody>
</table>
## Reforms carried out since 2019

### 2019
- **June**
  - New Regulatory Agencies Framework
- **September**
  - Economic freedom law, improving the business environment
- **October**
  - New Social Security (largest structural reform in the history of social security in Brazil)

### 2020
- **July**
  - New Sanitation Framework: opens the sector for private investments
- **December**
  - New Bankruptcy Law

### 2021
- **January**
  - Complementary Law 178/2020 establishes triggers for states and municipalities and improvements to the Fiscal Responsibility Law
- **February**
  - Autonomy of the Central Bank
- **March**
  - Amendment 109 PEC 186- Emergency Aid
- **April**
  - New Procurement Law
  - New Gas Framework
- **July**
  - Law 14182/21 Eletrobras capitalization
- **August**
  - Business Environment Law
- **December**
  - New Foreign Exchange Market Law
  - Railways Authorization Law
  - Law to incentive cabotage navigation

---

**Reforms advancing in 2022**

- Bill 7063/17 - Concessions and public-private partnerships
- Bill 3178/19 – Oil & Gas sharing agreement
- Bill 2646/2020 - Infrastructure Debentures
- Bill 3887/2020- Tax reform
- Constitutional Amendment 32/2020 - Administrative Reform
- Bill 414/21 - Modernization of the Electric Sector
- Bill 591/21 – National Post Privatization
- Bill 2159/21 - Environmental License
- Bill 528/2021 – Carbon Market
Evolution of the investment rate and gross debt in Brazil

Evolution of the GFCF/GDP investment rate in Brazil 2002-2021

Growth of Foreign Direct Investments (FDI's) in Brazil 2020/2021
ESG Guidelines

Environmental (Renewable energy, management of solid waste/sanitation, reduction of emissions, protection of natural resources)
- Rebalance of the Transportation system (more railways and waterways)
- Concessions for greater protection of natural resources (forests, parks)
- Auctions of energy generation based on renewable sources (hydroelectric, wind, solar photovoltaic and biomass)
- Sanitation concessions and their positive impacts in reducing pollution
- Social and environmental impacts assessment (support to environmental processes)

Social (Public policies, social rights)
- Fostering private investments to expand and improve the provision of public services
- Compliance with the guidelines of Convention 169/1989 of the International Labor Organization (ILO): the right of indigenous and tribal peoples to be informed and previously consulted
- Sanitation concessions and their positive impacts on health and educational indicators

Governance (coordination, control, risk management, transparency)
- Balance in the distribution of risks and responsibilities in concession contracts
- Legal security
- Transparency in project preparation
## Current PPI portfolio

### Ports (37)
- 5 Concession (3 privatizations)
- 28 Port Terminals/Ports
- 1 Concession of waterway
- 1 Concession of an access channel
- 1 Waterway environmental permit
- 1 Tunnel for port access

### Highways (29)
- 21 projects for concession
- 8 Environmental permits

### Airports (26)
- 16 Infraero Airports
- 8 regional airports
- 2 airports rebidding

### Railways (8)
- 3 Contract renewals
- 4 Concessions
- 1 Privatization with concession

### Oil and gas (1)
- 3rd Cycle of Open Acreage

### Energy (11)
- 2 Transmission line auctions
- 2 Privatizations (Eletrobras and Nuclep)
- 7 Hydroelectric power plants (env. permit)

### National Forests and Parks (28)
- 19 Concessions of parks and forests for visitation
- 9 Forest concessions for sustainable use

### Tourism (6)
- 6 Concessions of historical and touristical sites (states of CE, MG, PB, PE, SP and RJ)

### Fishery Terminals (7)
- 7 Concessions of Public Fishery Terminals

### Mining (10)
- 6 CPRM’s mineral rights
- 4 bid rounds of ANM available areas

### Regional Development (9)
- 8 irrigation projects
- 1 water infrastructure Project (PISF)

### Supply (2)
- 1 Privatization (Ceasaminas)
- 1 CONAB (148 warehouses / real state)

### Urban mobility (2)
- CBTU + Line 2 – Belo Horizonte subway
- Trensurb

### Defense and Security PPPs (1)
- 1 Vehicle impoundment – Federal Highway Police

### ICT (3)
- 3 Privatizations (Telebras, Postal Sector and EBC)

### Economy (5)
- 4 Privatizations (ABGF, EMGEA, Serpro and Dataprev)
- 1 Lottery (Lotex)

### Other
- 185 Projects
**Airports concessions**

15 Airports (3 blocks): 7th round

**Block SP-MG-MS-PA**

- Investments: USD 1.47 billion

**Block General-Aviation RJ-SP**

- Investments: USD 1.18 billion

**Block North II**

- Investments: USD 175 million

2 Airports for Rebidding

- Natal/RN and USD 62 million
- Campinas/SP and USD 850 million

8 Regional Airports (AM)

- São Gabriel da Cachoeira, Barcelos, Parintins, Maués, Coari, Lábrea, Carauari and Eirunepé USD 76 million
Railroads

Map Legend

- **Malha Oeste**
  1,973 km
  Inv.: tbd

- **FCA**
  7,215 km
  Inv.: USD 2.76 billion

- **MRS**
  1,686 km
  Inv.: USD 3.35 billion

- **Rumo Malha Sul**
  7,223 km
  Inv.: USD 2.06

- **Ferrogrão**
  Sinop/MT a Miritituba/PA 933 km
  Inv.: USD 5.04 billion

- **FIOL 2 and FIOL 3**
  Caetité/BA – Barreiras/BA; 485 km Barreiras/BA – Figueirópolis/TO; 505 km Inv.: USD tbd

- **FIOL 2 and 3**

- **FICO**
  Mara Rosa/GO to Água Boa/MT 383 km
  Inv.: tbd

- **Ferroeste**
  1,304 km Inv.: USD 5.8 billion

- **Ferroeste**

**Railroad portfolio**

<table>
<thead>
<tr>
<th>Investments</th>
<th>USD 19.1 billion</th>
</tr>
</thead>
<tbody>
<tr>
<td>New – USD 5 billion</td>
<td></td>
</tr>
<tr>
<td>Renewal – USD 8.2 billion</td>
<td></td>
</tr>
<tr>
<td>Privatization – USD 5.88 billion</td>
<td></td>
</tr>
<tr>
<td>Rebidding – to be defined</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total Length</th>
<th>21,707 Km:</th>
</tr>
</thead>
<tbody>
<tr>
<td>New – 2,306 km</td>
<td></td>
</tr>
<tr>
<td>Renewal – 16,124 km</td>
<td></td>
</tr>
<tr>
<td>Privatization: 1,34 km</td>
<td></td>
</tr>
<tr>
<td>Rebidding – 1,973 km</td>
<td></td>
</tr>
</tbody>
</table>
Pro-trilhos
New Railway Authorization Program

Meant to facilitate the operation of rail transport infrastructure by private agents without the need for complex concession bidding procedures

<table>
<thead>
<tr>
<th>Investments</th>
<th>Requests</th>
<th>Signed contracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>USD 48.16</td>
<td>80</td>
<td>USD 26.64</td>
</tr>
<tr>
<td>Length</td>
<td>20.721 km</td>
<td>9.923 km</td>
</tr>
<tr>
<td>Requests</td>
<td>18: ES, MG, MT, MA, SP, MS, PR, SC, PI, PE, DF, GO, BA, PA, TO, RR, RJ, RS</td>
<td>15: ES, MG, MT, MA, SP, MS, PR, SC, PI, PI DF, GO, BA, PA, RJ</td>
</tr>
</tbody>
</table>
1. BR-158/155 MT/PA
   - 1,135.1 km
   - Ribeirão Cascalheira/MT and Marabá/PA

2. BR-135/316/MA
   - 437.7 km
   - Junction BR-135 (to Pedrinhas) – Junction Itaqui/Bacanga;
     Acesso to Tirirical Airport – Junction BR-316(B) (Peritoró);
     Junction BR-135(B)/MA-020 (Peritoró) – Junction BR-226(B)/343(A) (Division MA/PI) (Teresina/Timon)

3. BR-381/MG and BR-262/MG/ES
   - 686.6 km
   - Section of BR-381/MG between Belo Horizonte/MG and Gov. Valadares/MG
   - Section of BR-262/MG/ES between João Monlevade/MG and Viana/ES

4. BR-116/493/RJ/MG (Rio-Valadares)
   - 726.9 km
   - Section of BR-116/RJ
   - Section between Além Paraíba/RJ and BR-040/MG

5. BR-040/495/MG/RJ + BR-040/MG
   - 473 km
   - Section between Rio de Janeiro/RJ and Belo Horizonte/MG

6. Rebiuding of BR-101/RJ
   - 320 km
   - Section between Rio de Janeiro and the boundary between RJ/ES

7. Rebiuding of BR-040/DF/GO/MG
   - 679.7 km
   - Section between Brasília/DF and Belo Horizonte/MG

8. Federal and State highways in Santa Catarina
   - 3,153.4 km

9. Integrated highways of Paraná (filed with TCU)
   - 3,361.9 km

10. Rebiuding BR-163/MS
    - 1,094 km
    - Section between borders MT/MS and MS/PR

11. Rebiuding BR-60/153/262/DF/GO/MG
    - 1,202 km
    - Brasília/DF – São José do Rio Preto/SP – Betim/MG

Concession of 6,938 km of Highways in 4 blocks

---

Highways

<table>
<thead>
<tr>
<th>Investments</th>
<th>USD 30,9 bi</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Length</td>
<td>20,208 km</td>
</tr>
</tbody>
</table>

*TCU*: Brazilian Federal Court of Accounts
### Highways NEXT AUCTIONS (2022)

<table>
<thead>
<tr>
<th>Highway</th>
<th>Length</th>
<th>Capex (USD)</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>BR-116/493/RJ/MG (Rio-Valadares)</td>
<td>726.9 km</td>
<td>1.84 bi</td>
<td>May, 20(^{th})</td>
</tr>
<tr>
<td>Integrated highways of Paraná</td>
<td>3,361.9 km</td>
<td>8.84 bi</td>
<td>Q3/22</td>
</tr>
<tr>
<td>BR-153/158/163/272/277/369/373/376/476/PR and other relevant state highways</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Studies for the concession of 6,600 km of Federal Highways</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Center-North lot (2,572.1 km)</td>
<td>5,710.5 km</td>
<td>8.12 bi</td>
<td>Q4/22</td>
</tr>
<tr>
<td>Rio Grande do Sul lot (667.44 km)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Northeast lot (2,471 km)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BR-040/495/MG-RJ (former Concer) + BR-040/MG</td>
<td>473 km</td>
<td>1.44 bi</td>
<td>Q4/22</td>
</tr>
<tr>
<td>Rio de Janeiro/RJ to Belo Horizonte/MG</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BR-060/153/262/DF GO/MG</td>
<td>1,202.1 km</td>
<td>2 bi</td>
<td>Q4/22</td>
</tr>
<tr>
<td>BR-040/DF/GO/MG (rebidding – 679.7 km)</td>
<td>679.7 km</td>
<td>-</td>
<td>Q4/22</td>
</tr>
<tr>
<td>BR-158/155/MT/PA</td>
<td>1,135.1 km</td>
<td>-</td>
<td>Q4/22</td>
</tr>
<tr>
<td>BR-163/267/MS</td>
<td>1,094 km</td>
<td>-</td>
<td>Q4/22</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>13,283 km</strong></td>
<td><strong>22.16 bi</strong></td>
<td></td>
</tr>
</tbody>
</table>
Irecê basin irrigation perimeter (BA)

FEATURES:
Irecê basin irrigation perimeter is located in the municipalities of Xique-Xique and Itaguaçu da Bahia, 500 km away from capital Salvador.

OBJECT OF THE STUDIES:
Concession of a total area of 51,000 hectares, out of which 31,500 are irrigable, aiming at the implantation of the irrigation infrastructure, the operation and maintenance of this infrastructure and the occupation of the area with agricultural production. Production potential is estimated at 150,000 tons of grains and 200,000 tons of fruit per year, resulting in a gross production value of BRL 900 million / year when the entire area is occupied.

Model: Concession of Real Right of Use
Linning Ministry: Ministry of Regional Development – MDR
Regulator: none
Regulation: defined by contract
Executed investments: USD 240 million (Pumping Station of 10.5 m³/s and 42 km of channels)
Project Capex: USD 308 million
Contract term: 35 years
Auction criterion: highest concession fee
Status: Bidding Notice
Auction: June/2022
The projects aim to expand irrigation services through the development of water infrastructure, such as dams, canals, pumps and water mains. In the case of the hydro-agricultural project, the initiative also aims to provide water supply and energy generation, bringing economic and social development to the poorest regions of the Brazilian semi-arid region.

The partnerships with private agents will make it possible to resume the implementation of these projects, interrupted due to a lack of public investments. The incorporation of new technologies and greater productivity will be a result as well.
Brazil has the largest tropical forest and the 2nd largest forest area in the world!

**Forest Concessions**

The concession projects of National Forests of Iquiri, Humaitá, Balata-Tufari, Jatuarana, Pau-Rosa and Gleba Castanho, all in the state of Amazonas; Três Barras and Chapecó in the states of Santa Catarina; and Irati in the state of Paraná have been qualified by the PPI Council as **national priorities**.

Payments to the Federal Government by the concessionaires are destined to the **states and municipalities where the forests are located**, to the National Fund for Forestry Development and to **ICMBio** - Chico Mendes Institute for Biodiversity Conservation.

**Computerized system** for managing concession contracts.

Procedural manuals for sustainable management.

Greater preservation of forests, less deforestation, less fires, greater control and a better fight against illegal activities.
Electric power, Oil & Gas and mining

**Electric power**
- 2 auctions of transmission lines 2022
  - 1º Auction/2022: Jun/30
  - Investments (USD billions): 2.16

**Oil & Gas**
- 3rd Cycle of Open Acreage: 1068 onshore and offshore blocks
  - Auction: Apr/13
  - Investments (USD billions): n/d (permanent offer)

**Concession of mining rights**
- 6 CPRM’s Mineral Rights projects
  - Investments (USD millions): 650
- 4 ANM’s bidding rounds
  - Investments: n/d
Privatization of Federal Companies

2021

Privatizations

2022

Liquidation

2023

Sale of Shares / Capitalization
**Privatization - Eletrobras**
Brazilian Power SOE

**Features:** holding company comprising Eletrobras CGTEE; Eletrobras Chesf; Eletrobras Eletronorte; Eletrobras Eletronuclear; Eletrobras Furnas; and direct and indirect shareholding in other 136 companies.

**Transmission Lines:**
76,128.54 Km, being 70,091.89 km with tension > 230 KV

- **43.54%** of total transmission capacity in Brazil

**Power generation capacity:**
50,648.2 MW
- 125 Power Plants.
  - Hydropower: 46,259 MW
  - Nuclear Power: 1,990 MW
  - Thermal power: 1,695 MW
  - Wind: 703.5 MW
  - Solar: 0.9 MW

- **29%** of total generation capacity in Brazil
Eletrobras Privatization Schedule

19/OCT  PPI Council Resolution
Basic parameters of the offer

20/OCT  Energy Council Resolution
Price Guidelines for Angra 3

09/NOV  Federal Government Contribution
USD 800 mi in ENBPar

11/NOV  Supply Bank Union
Contracted

23/DEC  PPI Council New Resolution
(ad ref): final details of the Offer

22/FEB  General Assembly

22/FEB  TCU* Decision
Approving the Privatization Conditions (20-F + Prospect)

Pricing

TCU: Brazilian Federal Court of Accounts
Current PPI pipeline for supporting subnational level projects

<table>
<thead>
<tr>
<th>Street Lighting (25)</th>
<th>Wastewater (3)</th>
<th>Municipal Solid Waste (9)</th>
</tr>
</thead>
<tbody>
<tr>
<td>BNDES (cities): 3</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Curitiba/PR</td>
<td></td>
<td></td>
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<tr>
<td>Canoas/RS</td>
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<tr>
<td>BNDES (cities): 22</td>
<td></td>
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<tr>
<td>Toledo/PR</td>
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<tr>
<td>Corumbá/MS</td>
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<td>Valparaíso de Goiás/GO</td>
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<td>Crato/CE</td>
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<td>Colatina/ES</td>
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<td>Timon/MA</td>
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<td>Foz do Iguaçu/PR</td>
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<tr>
<td>Ribeirão Preto/SP</td>
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<td>Teixeira de Freitas/BA</td>
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<tr>
<td>Ponta Grossa/PR</td>
<td></td>
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<tr>
<td>FEP (cities): 22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cachoeiro do Itapemirim/ES</td>
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<tr>
<td>Camaçari/BA</td>
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<tr>
<td>Barreiras/BA</td>
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<tr>
<td>Alagoinhas/BA</td>
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<tr>
<td>Araçatuba/SP</td>
<td></td>
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<tr>
<td>Itanhaém/SP</td>
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<td>Ariquemes/RO</td>
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<td>Nova Iguaçu/RJ</td>
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<tr>
<td>Olinda/PE</td>
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<tr>
<td>Cities cluster Alto Sertão</td>
<td></td>
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<tr>
<td>Fazenda Rio Grande/PR</td>
<td></td>
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</tr>
<tr>
<td>Nova Lima/MG</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BNDES (2)</td>
<td></td>
<td></td>
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<tr>
<td>FEP (2)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Volta Redonda /RJ</td>
<td></td>
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<tr>
<td>São Gonçalo do Amarante/RN</td>
<td></td>
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<tr>
<td>BNDES (1)</td>
<td></td>
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<tr>
<td>State of Ceará</td>
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<tr>
<td>Water Supply and Wastewater Treatment (6)</td>
<td></td>
<td></td>
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<tr>
<td>BNDES (5)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>State of Minas Gerais</td>
<td></td>
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<tr>
<td>State of Paralba</td>
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<td>State of Sergipe</td>
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<td>State of Rondonia</td>
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<td>City of Porto Alegre/RS</td>
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<tr>
<td>BNDES (1)</td>
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<td>FEP (1)</td>
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<td>Engenho Maranhão/PE</td>
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<tr>
<th>Health care (3)</th>
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<tbody>
<tr>
<td>Guarulhos/SP: Municipal Hospital for Children and Adolescents (HMCA)</td>
</tr>
<tr>
<td>Aracaju/SE: PPP for primary health care</td>
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<tr>
<td>Jabotão dos Guararapes: PPP for primary health care</td>
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<th>Daycare units (3)</th>
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<td>BNDES (1)</td>
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<td>State of Amapa State</td>
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<th>Prisons (2)</th>
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<tr>
<td>BNDES (2)</td>
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<tr>
<td>State of Minas Gerais</td>
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<td>State of Santa Catarina</td>
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<th>Correctional facilities (2)</th>
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<th>Social location (1)</th>
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<tr>
<td>BNDES (1)</td>
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<tr>
<td>Recife/PE</td>
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</tbody>
</table>

54 Projects
PPI next auctions - 2022

Mining rights (9)
- 6th to 9th rounds of ANM available areas
- Copper – Bom Jardim de Goiás/GO
- Limestone - Aveiro/PA
- Diamonds – Santo Inácio/BA
- Gypsum - Rio Cupari/PA
- Kaolinite - Rio Capim/PA
- 8 Regional Airports in the state of Amazonas: Parintins, Carauari, Coari, Eirunepé, São Gabriel da Cachoeira, Barcelos, Lábrea and Maués

Electric Power (2)
- 2 auctions of power transmission lines
- Jun/30 (1)

Oil and Gas (1)
- 3rd ANP cycle of the Open Acreage regime
- Apr/13

Regional Development (2)
- Irrigation Project in Irecê/BA
- Irrigation Project in the Vale do Jequitai

Security (1)
- Federal Highway Police Impoundment Services

Supply (1)
- CONAB Warehouses and assets

Privatizations (10)
- Eletrobras
- CODESA
- ABGF
- Trensurb
- Correios
- EMGEA
- CBTU/MG + line 2 of BH metro
- Cesasaminas
- Nuclep
- Port of Santos

Parks and Forests (17)
- Forest of Humaitá/AM
- Forest of Castanho/AM
- National Forest of Jatuarana/AM
- National Forest of Pau Rosa/AM
- National Forest of Três Barras/SC
- National Forest of Chapécó/SC
- National Forest of Irati/PR
- National Forest of Brasilia/DF
- National Park of Iguazu/PR
- National Park of Chapada dos Guimarães/MT
- Lençóis Maranhenses/MA
- National Park of Jericoacoara/CE
- National Park of Brasilia/DF
- National Park of Serra dos Órgãos/RJ
- National Park of Serra da Bodoquena/MS
- National Park of Jaú/AM
- National Park of Anavilhanas/AM

Fishery Terminals (7)
- Aracaju (SE)
- Belém (PA)
- Natal (RN)
- Santos (SP)
- Vitória (ES)
- Cananéia (SP)

Highways (15):
- BR-040/495/MG/RJ
- 2153.6 kilometers of federal highways – North-Center lot
- 667.44 km of federal highways – Rio Grande do Sul lot
- 2,471 km of federal highways - Northeast lot
- BR-040/DF/GO/MG – rebidding
- BR-060/153/262/DF/GO/MG
- Integrated highways of PR (6 lots)
- BR-158/155/MT/PA
- BR-163/267/MS

Portos (30)
- 4 Port Terminals in Santos/SP
- 6 Port Terminals in Paranaguá/PR
- Port of Itajaí/SC
- Port of São Sebastião/SP
- 1 Port Terminal in Suape/PE Mar/30
- 2 Port Terminals in Vila do Conde/PA
- Access channel to the Ports of Paranaguá and Antonina/PR
- 2 Port Terminals in Rio de Janeiro/RJ
- 1 Port Terminal in Salvador/BA
- 1 Port Terminal in Ilhéus/BA
- 1 Port Terminal in Mucuripe/CE
- 1 Port Terminal in Itaqui/MA
- 2 Port Terminal in Maceió/AL
- 1 Port Terminal in São Francisco do Sul/SC
- 1 Port Terminal in Rio Grande/RS
- 1 Access tunnel in the Port of Santos/SP
- 1 Port terminal in Itaguaí/RJ
- 1 Port terminal in Porto Alegre/RS

Railways (4)
- Ferrogrão
- Contract renewal - FCA railway
- Railway Paraná Oeste S.A. – New Ferroeste
- Contract renewal – MRS railway

Airports (25)
- 15 Airports in 3 Blocks – 7th Round
  - Block SP-MG-MS-PA (11): Congonhas/SP, Uberlândia/MG, Montes Claros/MG, Uberaba/MG, Campo Grande/MS, Corumbá/MS, Ponta Porã/MS, Santarém/PA, Marabá/PA, Carajás/PA and Altamira/PA
  - North Block II (2): Belém/PA and Macapá/AP
  - General aviation Block RJ-SP (2): Campo de Marte/SP and Jacarepaguá/RJ
- 2 Airports (Rebidding)
  - Viracopos/Campinas (SP)
  - São Gonçalo do Amarante (Natal/RN)

Fishery Terminals (7)
- 2 Port Terminals in Maceió/AL
- 1 Port Terminal in São Francisco do Sul/SC
- 1 Port Terminal in Itajaí/SC
- 1 Port Terminal in Ilhéus/BA
- 1 Port Terminal in Mucuripe/CE
- 1 Port Terminal in Itaqui/MA
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- 1 Port terminal in Porto Alegre/RS

155 assets
USD 70.8 Billion of investments
PPI Projects to Support States and Municipalities (24)

**Daycare units PPP:** 20 new units in the Municipality of Teresina/PI

**2 Prisonal units PPP:** Municipality of Blumenau/SC; Municipality of Erechim/RS

**1 Correctional facilities PPPs:** State of Santa Catarina

**2 Wastewater projects:** State of Ceará; Municipality of Volta Redonda/RJ

**1 Water and wastewater projects:** Municipality of Porto Alegre/RS

**1 Health:** New Municipal Children and Adolescents Hospital of Guarulhos/SP

**4 MSW projects:** Consortia Convale/MG April/14, Consortia Comares/CE, Municipality of Bauru/SP and Municipality of Teresina/PI

**12 Street Lighting:**
- Corumbá/MS
- Crato/CE
- Valparaíso de Goiás/GO
- Camaçari/BA April/29
- Nova Iguaçu/RJ
- Jaboatão dos Guararapes/PE March/16
- Cachoeiro do Itapemirim/ES April/29
- Barreiras/BA
- Colatina/ES
- Ariquemes/RO
- Toledo/PR April/29
- Curitiba/PR
- Nova Iguaçu/RJ
- Jaboatão dos Guararapes/PE March/16
- Cachoeiro do Itapemirim/ES April/29
- Barreiras/BA

Environmental license (7)

- Prior License for the Dredging of Pedral do Lourenço/PA
- Installation License for Highway BR-080/MT
- Installation License for the Highway BR-158/MT belt
- Prior License of Highway BR-319/AM/RO
- Decision on unlocking the BR-135/BA/MG
- Prior License for BR-242/MT (Section between Querência and Santiago do Norte)
- Installation license of highway BR 135/ MG (Manga/MG - Itacarambi/MG)

155 assets
USD 70.8 Billion of investments